



fractal

FRACTAL ANALYTICS LIMITED

(TO BE LISTED ON THE MAIN BOARD OF BSE AND NSE)

Our Company was originally incorporated as 'Fractal Communications Limited' at Mumbai, Maharashtra as a public limited company under the provisions of the Companies Act, 1956, pursuant to a certificate of incorporation dated March 28, 2000, issued by the Registrar of Companies, Maharashtra, at Mumbai ("RoC") and commenced its business pursuant to a certificate of commencement of business dated April 6, 2000. The name of our Company was subsequently changed to 'Fractal Technologies Limited' to align the name with the business of our Company and our Company received a fresh certificate of incorporation from the RoC on March 28, 2001. The name of our Company was subsequently changed to 'Fractal Analytics Limited' to align the name with the business of our Company and our Company received a fresh certificate of incorporation from the RoC on May 7, 2004. Subsequently, our Company was converted to a private limited company, and the name of our Company was changed to 'Fractal Analytics Private Limited' and the Registrar of Companies, Central Processing Centre issued a fresh certificate of incorporation on May 16, 2024. For details of the change in the name and the registered office address of our Company, see "History and Certain Corporate Matters" on page 350 dated February 11, 2026 ("Prospectus") filed with the RoC.

Corporate Identity Number: UT2400MH2000PLC125369

Registered Office: Level 7, Commerz II, International Business Park, Oberoi Garden City, Off W. E. Highway, Goregaon (E), Mumbai - 400 063, Maharashtra, India; Tel: +91 22685 05800; Contact Person: Somya Agarwal, Company Secretary and Compliance Officer; E-mail: investorrelations@fractal.ai; Website: www.fractal.ai

OUR PROMOTERS: SRIKANTH VELAMAKANNI, PRANAY AGRAWAL, CHETANA KUMAR, NARENDRA KUMAR AGRAWAL AND RUPA KRISHNAN AGRAWAL

Our Company has filed the Prospectus with the RoC and the Equity Shares (as defined below) are proposed to be listed on the main board platform of the Stock Exchanges and the trading will commence on February 16, 2026.

BASIS OF ALLOTMENT

INITIAL PUBLIC OFFERING OF 31,523,948 EQUITY SHARES* OF FACE VALUE OF ₹1 EACH ("EQUITY SHARES") OF FRACTAL ANALYTICS LIMITED ("COMPANY") FOR CASH AT A PRICE OF ₹900 PER EQUITY SHARE* (INCLUDING A SHARE PREMIUM OF ₹899 PER EQUITY SHARE) ("OFFER PRICE") AGGREGATING TO ₹28,339 MILLION*, COMPRISING A FRESH ISSUE OF 11,408,394* EQUITY SHARES OF FACE VALUE OF ₹1 EACH AGGREGATING TO ₹10,235 MILLION ("FRESH ISSUE") AND AN OFFER FOR SALE OF 20,115,554 EQUITY SHARES OF FACE VALUE OF ₹1 EACH AGGREGATING TO ₹18,104 MILLION ("OFFER FOR SALE"), AND TOGETHER WITH THE FRESH ISSUE, THE "OFFER"), COMPRISING 9,787,777 EQUITY SHARES OF FACE VALUE OF ₹1 EACH AGGREGATING TO ₹8,809 MILLION BY QUINAG BIDCO LTD, 5,000,000 EQUITY SHARES OF FACE VALUE OF ₹1 EACH AGGREGATING TO ₹4,500 MILLION BY TPG FETT HOLDINGS PTE. LTD., 327,777 EQUITY SHARES OF FACE VALUE OF ₹1 EACH AGGREGATING UP TO ₹295 MILLION BY SATYA KUMARI REMALA AND RAO VENKATESWARA REMALA AND 5,000,000 EQUITY SHARES OF FACE VALUE OF ₹1 EACH AGGREGATING UP TO ₹4,500 MILLION BY GLM FAMILY TRUST (COLLECTIVELY, THE "SELLING SHAREHOLDERS"), AND SUCH EQUITY SHARES CUMULATIVELY OFFERED BY THE SELLING SHAREHOLDERS, THE "OFFERED SHARES").

*A DISCOUNT OF ₹85 PER EQUITY SHARE WAS OFFERED TO ELIGIBLE EMPLOYEES BIDDING IN THE EMPLOYEE RESERVATION PORTION.

ANCHOR INVESTOR OFFER PRICE: ₹900 PER EQUITY SHARE OF FACE VALUE OF ₹1 EACH

OFFER PRICE: ₹900* PER EQUITY SHARE OF FACE VALUE OF ₹1 EACH

THE OFFER PRICE IS 900 TIMES THE FACE VALUE OF THE EQUITY SHARES.

*A DISCOUNT OF ₹85 PER EQUITY SHARE WAS OFFERED TO ELIGIBLE EMPLOYEES BIDDING IN THE EMPLOYEE RESERVATION PORTION.

RISK TO INVESTORS

(For details, refer to section titled "Risk Factors" on page 36 of the Prospectus)

- Cybersecurity and data protection risk:** Security breaches, cyber-attacks, computer viruses, hacking activities and other cybersecurity incidents that affect our systems and the systems of our clients, vendors and third parties whom we rely on for cloud storage and processing of our data, may cause material adverse effects on our business, financial performance and results of operations and may expose us to loss of clients or business, litigation and possible liability.
- Client concentration risk:** Our success depends on our ability to attract, retain and expand relationships with clients, including our focus client base of "Must Win Clients" ("MWC"). In the six months ended September 30, 2025 and 2024, and in Fiscals 2025, 2024 and 2023, substantially all of our revenue from operations came from our Fractal.ai segment.

(₹ in million, unless otherwise stated)

	For the six months ended September 30,				Fiscal			
	2025		2024		2025		2024	
	Amount	As a % of revenue from operations in our Fractal.ai segment	Amount	As a % of revenue from operations in our Fractal.ai segment	Amount	As a % of revenue from operations in our Fractal.ai segment	Amount	As a % of revenue from operations in our Fractal.ai segment
Revenue from operations in our Fractal.ai segment	15,184	100.0%	12,741	100.0%	27,037	100.0%	21,615	100.0%
Revenue from our Top 10 clients in our Fractal.ai segment	8,229	54.2%	7,031	55.2%	14,537	53.8%	11,809	54.6%
Revenue from our Top 20 clients in our Fractal.ai segment	10,955	72.2%	9,157	71.9%	18,831	69.6%	15,114	69.9%
MWCs (number)	122	-	120	-	113	-	110	-
Revenue from MWCs in our Fractal.ai segment	12,081	79.6%	10,426	81.8%	21,837	80.8%	19,421	89.8%

- Industry concentration risk:** Our domain expertise spans our focus industries of CPGR, TMT, HLS and BFSI. A downturn or slowdown in any of our targeted industries or the introduction of regulations that restrict companies from third-party spending on AI solutions could result in a decrease in the demand for our AI solutions.

(₹ in million, except percentages)

Revenue from operations contribution by industry in our Fractal.ai segment	For the six months ended September 30,				Fiscal			
	2025		2024		2025		2024	
	Amount	%	Amount	%	Amount	%	Amount	%
Consumer Packaged Goods and Retail	5,692	37.5%	5,076	39.8%	10,615	39.3%	9,038	41.9%
Technology, Media and Telecom	4,134	27.2%	3,730	29.3%	8,087	29.9%	5,867	27.1%
Healthcare and Life sciences	2,581	17.0%	1,728	13.6%	3,745	13.8%	3,013	13.9%
Banking, Financial Services and Insurance	1,856	12.2%	1,435	11.3%	2,980	11.0%	2,325	10.8%
Others ⁽ⁱ⁾	921	6.1%	772	6.0%	1,610	6.0%	1,372	6.3%
Revenue from operations in our Fractal.ai segment	15,184	100.0%	12,741	100.0%	27,037	100.0%	21,615	100.0%

- Others** comprises largely energy, travel and industrials.
- Financial related risk:** We had a net loss in Fiscal 2024 and losses before exceptional items and tax expense in Fiscals 2024 and 2023. There is no assurance that we will not incur losses in the future as we expand our operations.

(₹ in million)

Particulars	For the six months ended September 30,		Fiscal					
	2025		2024		2025		2024	
	2025	2024	2025	2024	2025	2024	2025	2024
Profit/(Loss) for the period / year	709	729	2,206	(547)	1,944			
Profit/(Loss) before exceptional items and tax expense	1,036	530	2,110	(250)	(2,105)			

- Litigation Risk:** Our Company, Subsidiaries, and two of our Directors are involved in certain legal proceedings. Any adverse decision in such proceedings may render us/them liable to liabilities/penalties and may adversely affect our business, cash flows and reputation.

- Geographical concentration risk:** We conduct our business across multiple geographies through our global subsidiaries. Our global operations subject us to risks inherent to doing business in such geographies.

(₹ in million, except percentages)

Revenue from operations contribution by geography	For the six months ended September 30,				Fiscal			
	2025		2024		2025		2024	
	Amount	%	Amount	%	Amount	%	Amount	%
Americas								
United States of America	10,125	64.9%	8,333	64.1%	18,022	65.2%	13,578	61.9%
Other countries ⁽ⁱ⁾	117	0.8%	187	1.4%	333	1.2%	422	1.9%
Europe ⁽ⁱ⁾	3,270	21.0%	2,252	17.3%	4,841	17.5%	4,303	19.6%
APAC and others								
India	1,185	7.6%	1,152	8.9%	2,318	8.4%	1,899	8.6%
Other Countries ⁽ⁱ⁾	893	5.7%	1,083	8.3%	2,140	7.7%	1,761	8.0%
Total	15,590	100%	13,007	100%	27,654	100%	21,963	100%

- Primarily includes Barbados, Canada, Brazil and Mexico.**

- Primarily includes United Kingdom, Netherlands, Switzerland, Austria, Ireland, France, Belgium and Germany.**

- Primarily includes Australia, UAE, Singapore, Vietnam, Malaysia, Indonesia, Hong Kong, South Africa, Japan, South Korea and Philippines.**

- Significant employee benefit expenses and risk of employee attrition:** Our industry is characterized by high demand and intense competition for talent and therefore we cannot assure you that we will be able to attract or retain engineers or other skilled employees. We have expanded our operations in recent years through organic growth and strategic acquisitions, which has resulted in an increase in our headcount and fixed overhead costs. If our human capital is not adequately utilized, our results of operations and profitability will be negatively and adversely impacted.

(₹ in million, unless otherwise stated)

Particulars	For the six months ended September 30,		Fiscal				
2025		2024		2025		2024	
2025	2024						
<th

BID/OFFER PERIOD:**ANCHOR INVESTOR BIDDING DATE OPENED AND CLOSED ON: FEBRUARY 6, 2026****BID/OFFER OPENED ON: FEBRUARY 9, 2026****BID/OFFER CLOSED ON: FEBRUARY 11, 2026**

The Offer was made in terms of Rule 19(2)(b) of the SCRR read with Regulation 31 of the SEBI ICDR Regulations. The Offer was made through the Book Building Process, in compliance with Regulation 6(2) of the SEBI ICDR Regulations, where at least 75% of the Net Offer was made available for allocation on a proportionate basis to Qualified Institutional Buyers ("QIBs") (the "QIB Category"), provided that our Company in consultation with the BRLMs, allocated 60% of the QIB Category to Anchor Investors, on a discretionary basis ("the Anchor Investor Portion"), of which 40% was reserved as under: (i) 33.33% for domestic Mutual Funds; and (ii) 6.67% for Life Insurance Companies and Pension Funds, subject to valid Bids having been received from domestic Mutual Funds, Life Insurance Companies and Pension Funds at or above the price at which Equity Shares were allocated to Anchor Investors. Any under-subscription in the reserved category specified in clause (ii) above were allocated to domestic Mutual Funds. In the event of under-subscription or non-allocation in the Anchor Investor Portion, the balance Equity Shares were added to the QIB Category (excluding the Anchor Investor Portion) ("Net QIB Category"). Further, 5% of the Net QIB Category were available for allocation on a proportionate basis to Mutual Funds only and the remainder of the QIB Category were made available for allocation on a proportionate basis to all QIBs, including Mutual Funds, subject to valid Bids having been received at or above the Offer Price. However, if the aggregate demand from Mutual Funds was less than 5% of the Net QIB Category, the balance Equity Shares were made available for allocation in the Mutual Fund Portion was added to the remaining Net QIB Category for proportionate allocation to QIBs. If at least 75% of the Net Offer could not be Allotted to QIBs, then the entire application money will be refunded forthwith. Further, not more than 15% of the Net Offer were available for allocation to non-institutional investors ("Non-Institutional Investors" or "NIIs") (the "Non-Institutional Category") of which one-third of the Non-Institutional Category was available for allocation to Bidders with an application size of more than ₹200,000 and up to ₹1,00,000 and two-thirds of the Non-Institutional Category was available for allocation to Bidders with an application size of more than ₹1,00,000 provided under-subscription in either of these two sub-categories of the Non-Institutional Category were allocated to Bidders in the other sub-category of the Non-Institutional Category in accordance with the SEBI ICDR Regulations, subject to valid Bids being received at or above the Offer Price. Further, not more than 10% of the Net Offer was made available for allocation to retail individual investors ("Retail Individual Investors" or "RIs") (the "Retail Category") in accordance with the SEBI ICDR Regulations, subject to valid Bids being received at or above the Offer Price. All Bidders (other than Anchor Investors) had mandatory participated in this Offer through the Application Supported by Block Amount ("ASBA") process and have provided details of their respective bank account (including UPI ID for UPI Bidders using UPI Mechanism) in which the Bid Amount were blocked by the SCSBs or the Sponsor Banks, as the case may be. Anchor Investors were not permitted to participate in the Offer through the ASBA process. Further, 736,196 Equity Shares of face value ₹ 1 each, aggregating to ₹600 million were made available for allocation on a proportionate basis to Eligible Employees applying under the Employee Reservation Portion, subject to valid Bids received from them at or above the Offer Price. For details, specific attention is invited to "Offer Procedure" on page 578 of the Prospectus.

The bidding for Anchor Investors opened and closed on Friday, February 6, 2026. The company received 52 Anchor Investor Application Forms from 41 Anchor Investors (including 11 domestic mutual funds through 22 Mutual Fund scheme) for 14,495,040 Equity Shares. The Anchor investor price was finalized at ₹ 900 per Equity Share. A total of 13,869,499 Equity Shares were allocated under the Anchor Investor Portion aggregating to ₹ 12,48,25,49,100.

The Offer received 147,356 applications for 49,531,328 Equity Shares (prior to rejections) resulting in 2.80 times subscription. The details of the applications received in the Offer from various categories are as under: (before rejections):

Sl. No.	Category	No. of Applications received	No. of Equity Shares applied	No. of Equity Shares reserved as per Prospectus	No. of times Subscribed	Amount (₹)
A	Retail Individual Investors	135,450	3,366,496	3,082,110	1.09	3,029,938,080
B	Non-Institutional Investors - More than ₹0.20 million up to ₹1.00 million	4,883	1,330,720	1,541,055	0.86	1,196,354,448
C	Non-Institutional Investors - Above ₹1.00 million	2,089	3,830,448	3,082,111	1.24	3,446,708,016
D	Eligible Employees	4,884	476,896	736,196	0.65	388,841,600
E	Qualified Institutional Bidders (excluding Anchors Investors)	50	40,526,768	9,246,334	4.38	36,474,091,200
Total		147,356	49,531,328	17,687,806	2.80	44,535,933,344

Final Demand

A summary of the final demand as per BSE and NSE as on the Bid/Offer Closing Date and as at different Bid prices is as under:

Sr. No.	Bid Price (₹)	No. of Equity Shares	% to Total	Cumulative Total	Cumulative % of Total
1	857	155,328	0.30	155,328	0.30
2	858	11,136	0.02	166,464	0.32
3	859	2,256	0.00	168,720	0.32
4	860	36,160	0.07	204,880	0.39
5	861	1,904	0.00	206,784	0.39
6	862	528	0.00	207,312	0.40
7	863	352	0.00	207,664	0.40
8	864	624	0.00	208,288	0.40
9	865	7,120	0.01	215,408	0.41
10	866	432	0.00	215,840	0.41
11	867	1,152	0.00	216,992	0.41
12	868	176	0.00	217,168	0.41
13	869	1,120	0.00	218,288	0.42
14	870	12,176	0.02	230,464	0.44
15	871	320	0.00	230,784	0.44
16	872	320	0.00	231,104	0.44
17	873	112	0.00	231,216	0.44
18	874	128	0.00	231,344	0.44
19	875	15,040	0.03	246,384	0.47
20	876	512	0.00	246,896	0.47
21	877	656	0.00	247,552	0.47
22	878	752	0.00	248,304	0.47
23	879	912	0.00	249,216	0.48
24	880	11,600	0.02	260,816	0.50
25	881	112	0.00	260,928	0.50
26	882	96	0.00	261,024	0.50
27	883	128	0.00	261,152	0.50
28	884	176	0.00	261,328	0.50
29	885	5,392	0.01	266,720	0.51
30	886	48	0.00	266,768	0.51
31	887	528	0.00	267,296	0.51
32	888	880	0.00	268,176	0.51
33	889	352	0.00	268,528	0.51
34	890	9,792	0.02	278,320	0.53
35	891	1,248	0.00	279,568	0.53
36	892	816	0.00	280,384	0.53
37	893	544	0.00	280,928	0.54
38	894	32	0.00	280,960	0.54
39	895	3,328	0.01	284,288	0.54
40	896	352	0.00	284,640	0.54
41	897	864	0.00	285,504	0.54
42	898	5,504	0.01	291,008	0.56
43	899	9,136	0.02	300,144	0.57
44	900	47,294,256	90.21	47,594,400	90.78
45	CUT-OFF	4,833,568	9.22	52,427,968	100.00
Total		52,427,968	100.00		

The Basis of Allotment was finalized in consultation with the Designated Stock Exchange, being NSE on February 12, 2026.

A. Allotment to Retail Individual Investors (After Rejections) (including ASBA Applications)

The Basis of Allotment to the Retail Individual Investors, who have bid at the Cut-Off Price or at the Offer Price of ₹ 900 per Equity Share, was finalized in consultation with the NSE. This category has been subscribed to the extent of 1.00 times. The total number of Equity Shares Allotted in Retail Portion is 3,114,093 Equity Shares to 126,197 successful Retail Individual Investors. The category-wise details of the Basis of Allotment are as under:

Sr. No.	Category	No. of Applications Received	% of Total	Total No. of Equity Shares Applied	% to Total	No. of Equity Shares Allotted per Bidder	Ratio	Total No. of Equity Shares Allotted
1	16	104,586	82.88	1,673,376	53.57	16	1:1	1,673,376
2	32	10,614	8.41	339,648	10.87	31	1:1	329,034
	1 ADDITIONAL SHARE FOR CATEGORY 32							1
3	48	3,456	2.74	165,888	5.31	48	1:1	165,888
4	64	1,650	1.31	105,600	3.38	64	1:1	105,600
5	80	1,256	1.00	100,480	3.22	79	1:1	99,224
6	96	661	0.52	63,456	2.03	95	1:1	62,795
7	112	991	0.79	110,992	3.55	111	1:1	110,001
8	128	207	0.16	26,496	0.85	127	1:1	26,289
9	144	141	0.11	20,304	0.65	143	1:1	20,163
10	160	527	0.42	84,320	2.70	159	1:1	83,793
11	176	88	0.07	15,488	0.50	175	1:1	15,400
12	192	144	0.11	27,648	0.89	190	1:1	27,360
13	208	1,876	1.49	390,208	12.49	206	1:1	386,456
Total		126,197	100.00	3,123,904	100.00			3,114,093

Note: This includes 31,983 Equity Shares spilled over from Eligible Employees category.

B. Allotment to Non-Institutional Investors (More than ₹0.20 million Up to ₹1.00 million) (After Rejections) (including ASBA Applications)

The Basis of Allotment to the Non-Institutional Investors (more than ₹0.20 million Up to ₹1.00 million), who have bid at the Offer Price of ₹ 900 per Equity Share or above, was finalized in consultation with NSE. This category has been subscribed to the extent of 0.82 times. The total number of Equity Shares allotted in this category is 1,263,584 Equity Shares to 4,661 successful applicants. The category-wise details of the Basis of Allotment are as under: (Sample)

Sr. No.	Category	No. of Applications Received	% of Total	Total No. of Equity Shares Applied	% to Total	No. of Equity Shares Allotted per Bidder	Ratio	Total No. of Equity Shares Allotted

<tbl_r cells="9" ix="