THIS IS A PUBLIC ANNOUNCEMENT FOR INFORMATION PURPOSES ONLY. THIS IS NOT A PROSPECTUS ANNOUNCEMENT AND DOES NOT CONSTITUTE AN INVITATION OR OFFER TO ACQUIRE, PURCHASE OR SUBSCRIBE TO SECURITIES, NOT FOR RELEASE, PUBLICATION OR DISTRIBUTION DIRECTLY OR INDIRECTLY OUTSIDE INDIA Initial Public Offer of equity shares on the main board of BSE Limited ("BSE") and National Stock Exchange of India Limited ("BSE") and together with BSE, the "Stock Exchanges") in compliance with Chapter II A of the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018.



## **Aequs Limited**



Our Company was originally incorporated as "Mechanical Training Acadamy Private Limited" on March 27, 2000, as a private limited company under the Companies Act, 1956 at Bengaluru, Karnataka, India, pursuant to a certificate of incorporation issued by the Registrar of Companies, Karnataka at Bengaluru ("RoC"). The name of our Company was changed to "QuEST Machining & Manufacturing Private Limited", pursuant to a resolution passed by our Board dated February 24, 2006, and a special resolution passed by our Shareholders dated March 24, 2006 and a fresh certificate of incorporation dated April 18, 2006 was issued by the RoC. Subsequently, pursuant to a resolution passed by our Board dated February 22, 2011, and a special resolution passed by our Shareholders dated March 7, 2011, the name of our Company was changed to "QuEST Global Manufacturing Private Limited" and a fresh certificate of incorporation dated March 24, 2011 was issued by the RoC. Thereafter, pursuant to a resolution passed by our Board dated January 23, 2014 and a special resolution passed by our Shareholders dated February 25, 2014, the name of our Company was changed to "Aequs Private Limited" and a fresh certificate of incorporation dated March 5, 2014 was issued by the RoC. Upon the conversion of our Company into a public limited company, pursuant to a resolution passed by our Board on April 9, 2025 and a special resolution passed by our Shareholders on April 25, 2025, the name of our Company was changed to "Aequs Limited", and a fresh certificate of incorporation dated May 7, 2025 was issued by the RoC CPC. For details of changes in the registered office of our Company, see "History and Certain Corporate Matters - Changes in the registered office of our Company" on page 335 of the prospectus dated December 5, 2025 ("Prospectus") filed with the Registrar of Companies, Karnataka at Bengaluru ("RoC")

Corporate Identity Number: U80302KA2000PLC026760

Registered Office: Aequs Tower, No. 55, Whitefield Main Road, Mahadevapura Post, Bengaluru - 560 048, Karnataka, India; Corporate Office: Aequs SEZ, No. 437/A, Hattargi Village, Hukkeri Taluk, Belagavi - 591 243, Karnataka, India Contact Person: Ravi Mallikarjun Hugar, Company Secretary and Compliance Officer; E-mail: investor.relations@aequs.com; Tel: +91 96 3205 8521; Website: www.aequs.com

### OUR PROMOTERS: ARAVIND SHIVAPUTRAPPA MELLIGERI, AEQUS MANUFACTURING INVESTMENTS PRIVATE LIMITED, MELLIGERI PRIVATE FAMILY FOUNDATION AND THE MELLIGERI FOUNDATION

Our Company has filed the Prospectus with the RoC and the Equity Shares are proposed to be listed on the main board platform of the Stock Exchanges and the trading will commence on Wednesday, December 10, 2025.

## **BASIS OF ALLOTMENT**

INITIAL PUBLIC OFFERING OF 74,355,351 EQUITY SHARES BEARING FACE VALUE OF ₹ 10 EACH (THE "EQUITY SHARES") OF AEQUS LIMITED ("COMPANY" OR "ISSUER") FOR CASH AT A PRICE OF ₹ 124.00 PER EQUITY SHARES INCLUDING A SHARE PREMIUM OF ₹ 114 PER EQUITY SHARE (THE "OFFER PRICE") AGGREGATING TO ₹ 9,218.12 MILLION (THE "OFFER") COMPRISING A FRESH ISSUE OF 54,047,958 EQUITY SHARES BEARING FACE VALUE OF ₹ 10 EACH AGGREGATING TO ₹ 6,700.00 MILLION (THE "FRESH ISSUE") AND AN OFFER FOR SALE OF 20,307,393 EQUITY SHARES BEARING FACE VALUE OF ₹ 10 EACH AGGREGATING TO ₹ 2,518.12 MILLION, COMPRISING AN OFFER FOR SALE OF 100,000 EQUITY SHARES BEARING FACE VALUE OF ₹ 10 EACH AGGREGATING TO ₹ 12.40 MILLION BY AEQUS MANUFACTURING INVESTMENTS PRIVATE LIMITED, 1,323,500 EQUITY SHARES BEARING FACE VALUE OF ₹ 10 EACH AGGREGATING TO ₹ 164.11 MILLION BY MELLIGERI PRIVATE FAMILY FOUNDATION ("PROMOTER SELLING SHAREHOLDERS"), 7,481,908 EQUITY SHARES BEARING FACE VALUE OF ₹ 10 EACH AGGREGATING TO ₹ 927.76 MILLION BY AMICUS CAPITAL PRIVATE EQUITY I LLP, 754,450 EQUITY SHARES BEARING FACE VALUE OF ₹ 10 EACH AGGREGATING TO ₹ 93.55 MILLION BY AMICUS CAPITAL PARTNERS INDIA FUND I, 8,879,915 EQUITY SHARES BEARING FACE VALUE OF ₹ 10 EACH AGGREGATING TO ₹ 1,101.11 MILLION BY AMICUS CAPITAL PARTNERS INDIA FUND II, TO 435,656 EQUITY SHARES BEARING FACE VALUE OF ₹ 10 EACH AGGREGATING TO ₹ 54.02 MILLION BY VASUNDHARA DEMPO FAMILY PRIVATE TRUST, 435,656 EQUITY SHARES BEARING FACE VALUE OF ₹ 10 EACH AGGREGATING TO ₹ 54.02 MILLION BY GIRIJA DEMPO FAMILY PRIVATE TRUST ("INVESTOR SELLING SHAREHOLDERS"), 871,308 EQUITY SHARES BEARING FACE VALUE OF ₹ 10 EACH AGGREGATING TO ₹ 108.04 MILLION BY RAVINDRA MARIWALA, AND 25,000 EQUITY SHARES BEARING FACE VALUE OF ₹ 10 EACH AGGREGATING TO ₹ 3.10 MILLION BY RAMAN SUBRAMANIAN ("INDIVIDUAL SELLING SHAREHOLDERS", TOGETHER WITH THE PROMOTER SELLING SHAREHOLDERS AND INVESTOR SELLING SHAREHOLDERS, THE "SELLING SHAREHOLDERS") (THE "OFFER FOR SALE" AND TOGETHER WITH THE FRESH ISSUE, THE "OFFER").

THE OFFER INCLUDED A RESERVATION OF 176,991 EQUITY SHARES OF FACE VALUE OF ₹ 10 EACH, AGGREGATING TO ₹ 20.00 MILLION (CONSTITUTING 0.03% OF THE POST OFFER PAID-UP EQUITY SHARE CAPITAL OF COMPANY FOR SUBSCRIPTION BY ELIGIBLE EMPLOYEES (THE "EMPLOYEE RESERVATION PORTION"). THE OFFER LESS THE EMPLOYEE RESERVATION PORTION IS HEREINAFTER REFERRED TO AS THE "NET OFFER". THE OFFER AND THE NET OFFER CONSTITUTED 11.09% AND 11.06% OF THE POST-OFFER PAID-UP EQUITY SHARE CAPITAL OF COMPANY, RESPECTIVELY. COMPANY, IN CONSULTATION WITH THE BRLMS, OFFERED A DISCOUNT OF ₹ 11.00 PER EQUITY SHARE, I.E., 8.87% OF THE OFFER PRICE TO ELIGIBLE EMPLOYEES BIDDING IN THE EMPLOYEE RESERVATION PORTION ("EMPLOYEE DISCOUNT").

> ANCHOR INVESTOR OFFER PRICE: ₹124.00 PER EQUITY SHARE OF FACE VALUE OF ₹10 EACH. OFFER PRICE: ₹124.00 PER EQUITY SHARE OF FACE VALUE OF ₹10 EACH. THE OFFER PRICE IS 12.40 TIMES THE FACE VALUE OF THE EQUITY SHARES

#### **RISK TO INVESTORS**

(For details, refer to section titled "Risk Factors" on page 37 of the Prospectus)

- 1. Our capacity utilization for Aerospace (India) segment for the six months period ended September 30, 2025 was 66.00% and a portion of the Net Proceeds will be used to expand our existing capacities. If demand for our aerospace products falls short of our expectations, including due to delays in stabilizing production on the new equipment, we may experience underutilization of capacity in the future: As of September 30, 2025, for our Aerospace (India) segment, installed manufacturing capacity was 740,944 machining/molding hours, actual production was 489,025 machining/molding hours, and 66.00% was our capacity utilization. While we intend to use a portion of the Net Proceeds to expand our existing capacities, we cannot assure you that we will be able to maintain or increase the existing levels of capacity utilization within the segments of our manufacturing clusters we operate in or facilities in the future, which may adversely affect our results of operations
- Negative operating cash flows in the past: Our Company and certain of our Subsidiaries have had negative operating cash flows in the past and may continue to have negative operating cash flows in the future. The following tables summarize our net cash generated/(used in) from operating activities during the periods/years indicated

Our Company, on a consolidated and restated basis, as per the Restated Consolidated Financial Information:

Particulars	For the six mont Septem	hs period ended ber 30,	Financial Year				
	2025 2024		2025	2024	2023		
			(₹ in million)				
Aequs Limited	479.02	(117.27)	261.41	(191.08)	98.11		

Certain of our Subsidiaries, for which Net Proceeds are proposed to be utilised:

	Financial Year				
Particulars	2025	2024	2023		
		(₹ in million)			
Aequs Consumer Products Private Limited	90.75	(205.50)	(119.73)		
Aequs Engineered Plastics Private Limited	(2.00)	63.40	(75.28)		

- Dependence on the Aerospace Segment for external revenue contribution of 86.00% as of September 30, 2025: We derive a significant portion of our net external revenue from the Aerospace Segment (88.23% for the six months period ended September 30, 2025, 86.00% for the six months period ended September 30, 2024, 89.19% for the Financial Year 2025, 78.44% for the Financial Year 2024 and 72.06% for the Financial Year 2023). Thus, our business is heavily dependent on the performance of the global aerospace industry, particularly in the U.S., France and India, which are the main markets that we sell our products to. Any decrease in demand of products within the Aerospace Segment or any development that makes the sale of products within the Aerospace Segments less economically beneficial may adversely affect our business, results of operations, financial condition and cash flows
- Usage of the "Aequs" brand owned by Group Company: Pursuant to the Trademark Agreement entered into between MFO IP Holdings Limited ("MFO IP"), our Group Company and our Company, we use the trade name and trademark "Aequs" and its related trademarks and such other logos. Continued usage of the "Aequs" brand by us depends on the ability of MFO IP to develop, maintain and strengthen the "Aequs" brand.
- 5. Dependence on top 10 largest customers, which contributed 82.51% of revenue for six months period ended September 30, 2025: We derive a significant portion of our revenue from operations from our ten largest customer groups, which comprise a significant portion of our revenue from operations (82.51% for the six months period ended September 30, 2025, 85.56% for the six months period ended September 30, 2024, 88.57% for the Financial Year 2025, 86.51% for the Financial Year 2024 and 86.48% for the Financial Year 2023). Any failure to maintain our relationship with these customer groups or any adverse changes affecting their financial condition will have an adverse effect on our business, results of operations, financial condition and cash
- Contractual Arrangement Risk: Our contractual arrangements with our OEM customer groups are typically requirement-based contracts which do not obligate our customers to place a fixed quantity of orders with us within a fixed time frame, and any termination of such contracts or decline in the production requirements of any of our customers, may adversely affect our business, results of operations, financial condition and cash flows.
- 7. Reliance on capital expenditure: Our business requires significant capital expenditure to maintain or upgrade equipment and machinery across our existing manufacturing clusters and facilities. As of September 30, 2025, acquisition of property, plant and equipment / payment for property, plant and equipment, was ₹1,999.37 million and 37.22% as a percentage of revenue from operations. If we are unable to have access to capital, it may adversely affect our business, results of operations, financial condition and cash flows
- Raw Material Price fluctuation risk: Our business is subject to fluctuations in the prices and disruptions in the availability of raw materials, which may have an adverse effect on our business, results of operations, financial condition and cash flows. We rely on third-party suppliers for the supply of raw materials, including aluminium, stainless steel and titanium, in the manufacturing of our products. Significant portion of our expenses is attributed to the cost of raw materials. As of September 30, 2025, cost of materials consumed was ₹2,328.94 million and 48.37% as a percentage of total expenses.
- Geographical Concentration Risk: We operate units in three manufacturing clusters in India, Belagavi Manufacturing Cluster, Hubballi Manufacturing Cluster and Koppal Manufacturing Cluster, all situated in the state of Karnataka. The concentration of the units in the manufacturing clusters that we operate in, in the state of Karnataka exposes us to regional risks and adverse events specific to the state
- 10 Material tax litigation involving our Company: There are 3 direct tax litigations involving our Company, aggregating to an amount of ₹ 805.34 million. Amongst these, one tax litigation crosses the materiality threshold of ₹37.68 million, wherein show causes notices were issued by the Income Tax Department and National Faceless Assessment Centre ("NFAC"), one of the show cause notices issued by NFAC stated that approximately ₹712.13 million received from Jagadish Shivaputrappa Melligeri will be considered as undisclosed income in the absence of documents and responses. Subsequently, our Company received an order from the NFAC relating to Financial Year 2017-18 (assessment year 2018-19) raising a demand of ₹ 779.56 million. Aggrieved by such order, our Company filed a writ petition before the High Court of Karnataka seeking the order to be stayed, and also filed an appeal before the Commissioner of Income-tax (Appeals). The matter is currently pending.
- 11. Credit Rating Risk: We had credit rating of BBB-(CARE) as of September 30, 2025. Our credit ratings are a significant factor in determining our finance costs. The interest rates of certain of our borrowings may be significantly dependent on our credit ratings. While there has not been a downgrade in our credit ratings, any future downgrade of our credit ratings could lead to greater risk with respect to refinancing our debt and would likely increase our cost of borrowing.
- 12. The Selling Shareholders, including our Promoter Selling Shareholders, will receive the entire proceeds from Offer for Sale. We will not receive or benefit from any proceeds from the Offer for Sale portion.
- 13. The details of Price/Earnings ratio, Earnings per share, Return on net worth, and NAV, for our Company and peer group are as

Segment	Revenue from Operations (₹ million)	Face Value per Equity Share (₹)	Closing Price as on November 21, 2025	P/E as on Novem- ber 21, 2025	EPS (Basic) (₹)#	EPS (Diluted)	Return on Net Worth (%)	Net Asset Value per Equity Share (₹)
Aequs Limited	9,246.06	10	NA	NA**	(1.80)	(1.80)	(14.47%)	12.47
Azad Engineering Limited	4,573.54	2	1,693.00	115.48	14.66	14.66	6.21%	234.06
Unimech Aerospace and Manufacturing Limited	2,429.26	5	980.30	55.73	17.59	17.59	12.48%	141.01
Amber Enterprises India Limited	99,730.16	10	7,196.00	100.40	72.01	71.67	10.99%	672.61
Kaynes Technology India Limited	27,212.52	10	5,883.50	129.59	45.82	45.40	10.33%	439.85
Dixon Technologies (India) Limited	3,88,601.00	2	14,965.00	73.87	205.70	202.58	47.50%	494.74
PTC Industries Limited	3,080.74	10	17,236.00	417.03	41.37	41.33	4.40%	940.03

for the financial year ended March 31, 2025. \*\* NA means not ascertainable as Basic and Diluted EPS for the year ended March 31, 2025 is negative

# Earnings per equity share for profit from discontinued & continuing operation attributable to owners of Aequs Limited (formerly known as Aequs Private Limited) (Basic and Diluted - in INR) (Nominal value per share: ₹10)

For further details and relevant footnotes, please refer to page 172 of the Prospectus.

- 14. Since Company has incurred loss in financial year 2025 based on restated consolidated financial information, Basic and Diluted EPS is negative, and hence, the Price/ Earnings ratio is not ascertainable.
- 15. Weighted Average Return on Net Worth for Fiscals 2025, 2024 and 2023 is (15.07)% and the return on networth for six month period ended September 30, 2025 is (2.13)% (not annualized).
- 16. The average cost of acquisition of Equity Shares by our Promoters and the Selling Shareholders as on the date of the Prospectus is given below and and offer price at upper end of the price band is ₹124:

Sr. No.	Name	Number of Equity Shares bearing face value of ₹ 10 acquired	Average cost of acquisition per Equity Share bearing face value of ₹ 10 each (in ₹)\$
Prom	noters		
1.	Aravind Shivaputrappa Melligeri	1,000,100	18.05
2.	Aequs Manufacturing Investments Private Limited*	302,245,192	29.11
3.	Melligeri Private Family Foundation*	132,526,264	1.18
4.	The Melligeri Foundation	Nil	Nil
Sellir	ng Shareholders		
5.	Amicus Capital Private Equity I LLP	19,745,980	29.48
6.	Amicus Capital Partners India Fund I	1,991,119	29.48
7.	Amicus Capital Partners India Fund II	25,826,296	30.78
8.	Vasundhara Dempo Family Private Trust	1,267,059	41.61
9.	Girija Dempo Family Private Trust	1,267,059	41.61
10.	Ravindra Mariwala	2,534,108	41.61
11.	Raman Subramanian	300,000	30.60

The above details have been certified by Manian & Rao, Chartered Accountants (FRN No. 001983S), by way of certificate dated December 5, 2025. \* Also Promoter Selling Shareholders

\$For the Equity Shares allotted pursuant to conversion of CCPS, the cost of acquisition of Equity Shares has been considered as the cost of acquisition of original CCPS.

Note: For arriving at the average cost of acquisition of the Equity Shares by the Promoters and the Selling Shareholders, only acquisition of Equity Shares has been considered while arriving at average cost of acquisition per Equity Share.

17. Weighted average cost of acquisition of Equity Shares transacted in the last one year, eighteen months and three years preceding the date of the Prospectus.

Period	Weighted Average Cost of Acquisition (in ₹)	Cap Price is 'X' times the Weighted Average Cost of Acquisition	Range of acquisition price: Lowest Price – Highest Price (in ₹)
Last one year	90.23\$	1.37	Nil* - 123.97
Last eighteen months	79.97\$	1.55	Nil* - 123.97
Last three years	46.58\$\$	2.66	Nil* - 123.97

The details have been certified by Manian & Rao, Chartered Accountants (FRN No. 001983S), by way of certificate dated December 5, 2025.

- Includes Equity Shares acquired by way of transfers through gift.
- Conversion of CCPS into Equity Shares has not been considered for calculation of weighted average cost of acquisition during the last one year and eighteen months as the CCPS were originally allotted prior to one year or eighteen months, as applicable.
- \$\$ For the Equity Shares allotted pursuant to conversion of CCPS, the cost of acquisition of Equity Shares has been considered as the cost of acquisition of original CCPS.
- 18. The three BRLMs associated with the Offer have handled 112 public issues in the past three years, out of which 28 issues closed below the offer price on listing date.

Name of BRLMs	Total issues	Issues Closed Below IPO Price on Listing Date
JM Financial Limited	30	7
IIFL Capital Services Limited (formerly known as IIFL Securities Limited)	26	8
Kotak Mahindra Capital Company Limited	22	4
Common issues handled by the BRLMs*	34	9
Total	112	28

\*Issues handled where there were no common BRLMs

#### **BID/OFFER PERIOD:**

# ANCHOR INVESTOR BIDDING DATE OPENED AND CLOSED ON: TUESDAY, DECEMBER 02, 2025 BID/OFFER OPENED ON: WEDNESDAY, DECEMBER 03, 2025 BID/ OFFER CLOSED ON: FRIDAY, DECEMBER 05, 2025

The Offer was made in terms of Rule 19(2)(b) of the Securities Contracts (Regulation) Rules ("SCRR") read with Regulation 31 of the SEBI ICDR Regulations. The Offer was made through the Book Building Process, in compliance with Regulation 6(2) of the SEBI ICDR Regulations wherein at least 75% of the Net Offer was made available for allocation on a proportionate basis to Qualified Institutional Buyers ("QIBs") (the QIB Portion"), provided that our Company in consultation with the Book Running Lead Managers, allocated 60% of the QIB Portion to Anchor Investors, on a discretionary basis in accordance with the SEBI ICDR Regulations (the "Anchor Investor Portion"), of which one-third was reserved for domestic Mutual Funds, subject to valid Bids having been received from domestic Mutual Funds at or above the price at which Equity Shares are allocated to Anchor Investors. In the event of under-subscription or non-allocation in the Anchor Investor Portion, the balance Equity Shares were required to be added to the QIB Portion (excluding the Anchor Investor Portion) ("Net QIB Portion"). Further, 5% of the Net QIB Portion was made available for allocation on a proportionate basis to Mutual Funds only and the remainder of the Net QIB Portion was made available for allocation on a proportionate basis to all QIBs (other than Anchor Investors), including Mutual Funds, subject to valid Bids having been received at or above the Offer Price. If at least 75% of the Net Offer cannot be Allotted to QIBs, then the entire application money will be refunded forthwith. Further, not more than 15% of the Net Offer was made available for allocation to non-institutional investors ("Non-Institutional Investors" or "NIIs") (the "Non-Institutional Portion") of which one-third of the Non-Institutional Portion was made available for allocation to Bidders with an application size of more than ₹ 0.20 million and up to ₹ 1.00 million and two-thirds of the Non-Institutional Portion was made available for allocation to Bidders with an application size of more than ₹ 1.00 million and under-subscription in either of these two sub-categories of Non-Institutional Portion was allocated to Bidders in the other sub-category of Non-Institutional Portion in accordance with the SEBI ICDR Regulations, subject to valid Bids having been received at or above the Offer Price. The allocation to each Non-Institutional Investor was not less than the minimum application size, subject to availability of Equity Shares in the Non-Institutional Portion and the remaining available Equity Shares, if any, were allocated on a proportionate basis in accordance with the conditions specified in this regard in Schedule XIII of the SEBI ICDR Regulations. Further, not more than 10% of the Net Offer was made available for allocation to retail individual investors ("Retail Individual Investors" or "RIIs") (the "Retail Portion") in accordance with the SEBI ICDR Regulations, subject to valid Bids having been received at or above the Offer Price. Further, Equity Shares were allocated on a proportionate basis to Eligible Employees applying under the Employee Reservation Portion, subject to valid Bids having been received from them at or above the Offer Price (net of Employee Discount, as applicable) All Bidders (other than Anchor Investors) were required to mandatorily participate in the Offer through the Application Supported by Blocked Amount ("ASBA") process and had provided details of their respective bank account (including UPI ID for UPI Bidders (defined hereinafter)) in which the Bid Amount had been blocked by the SCSBs or the Sponsor Bank(s), as the case may be. Anchor Investors were not permitted to participate in the Offer through the ASBA process. For details, specific attention is invited to "Offer Procedure" on page 623 of the Prospectus. The bidding for Anchor Investors opened and closed on Tuesday, December 02, 2025. The company received 33 Anchor Investor Application

Forms from 25 Anchor Investors (including 10 domestic mutual funds through 18 Mutual Fund schemes) for 36,384,120 Equity Shares. The Anchor investor price was finalized at ₹ 124.00 per Equity Share. A total of 33,380,262 Equity Shares were allocated under the Anchor Investor Portion aggregating to ₹ 4,139,152,488/-.

The Offer received 4,423,776 applications for 4,311,087,720 Equity Shares (including applications from Anchor Investors and prior to technical

The Offer received 4,423,776 applications for 4,311,087,720 Equity Shares (including applications from Anchor Investors and prior to technical rejections) resulting in 57.98 subscription. The details of the applications received in the Offer from various categories are as under: (before technical rejections):

SI. No.	Category	No. of Applications received*	No. of Equity Shares applied	No. of Equity Shares reserved as per Prospectus	No. of times Subscribed	Amount (₹)
Α	Retail Individual Investors	4,118,901	602,049,600	7,417,835	81.16	74,637,747,360.00
В	Non-Institutional Investors - More than ₹0.20 million up to ₹1.00 million	192,895	341,212,680	3,708,917	92.00	42,283,364,760.00
С	Non-Institutional Investors - Above ₹1.00 million	70,571	595,114,800	7,417,836	80.23	73,792,700,280.00
D	Eligible Employees	41,202	6,690,960	176,991	37.80	755,495,280.00
Е	Qualified Institutional Bidders (excluding Anchors Investors)	174	2,729,635,560	22,253,510	122.66	338,474,809,440.00
F	Anchor Investors	33	36,384,120	33,380,262	1.09	4,511,630,880.00
	Total	4,423,776	4,311,087,720	74,355,351	57.98	534,455,748,000.00

<sup>\*</sup> This excludes 9,475 applications for 1,324,680 Equity Shares aggregating to ₹163,864,680/- from Retail Individual & HNI Individuals which were not in bid book but which were banked.

#### Final Demand

52

7,800

A summary of the final demand as per BSE and NSE as on the Bid/Offer Closing Date and as at different Bid prices is as under:

	•	•	•		•
Sr. No.	Bid Price (₹)	No. of Equity Shares	% to Total	Cumulative Total	Cumulative % of Total
1	118	1,368,240	0.03	1,368,240	0.03
2	119	137,400	0.00	1,505,640	0.03
3	120	1,243,560	0.03	2,749,200	0.06
4	121	393,480	0.01	3,142,680	0.07
5	122	761,040	0.02	3,903,720	0.09
6	123	898,440	0.02	4,802,160	0.11
7	124	3,811,770,480	86.24	3,816,572,640	86.35
	CUTOFF	603,441,120	13.65	4,420,013,760	100.00
		4,420,013,760	100.00		

The Basis of Allotment was finalized in consultation with the Designated Stock Exchange, being NSE on December 08, 2025

## A. Allotment to Retail Individual Investors (After Technical Rejections) (including ASBA Applications)

The Basis of Allotment to the Retail Individual Investors, who have bid at the Cut-Off Price or at the Offer Price of ₹ 124.00 per Equity Share, was finalized in consultation with the NSE. This category has been subscribed to the extent of 78.08 times. The total number of Equity Shares Allotted in Retail Portion is 7,417,835 Equity Shares to 61,815 successful Retail Individual applicants. The category-wise details of the Basis of Allotment are as under:

Sr. No.	Category	No. of Applications Received	% of Total	Total No. of Equity Shares Applied	% to Total	No. of Equity Shares Allotted per Bidder	Ratio	Total No. of Equity Shares Allotted
1.	120	3,642,456	92.10	437,094,720	75.46	120	45 : 2879	6,831,960
2.	240	165,569	4.19	39,736,560	6.86	120	45 : 2879	310,560
3.	360	52,795	1.33	19,006,200	3.28	120	45 : 2879	99,000
4.	480	21,797	0.55	10,462,560	1.81	120	45 : 2879	40,920
5.	600	20,878	0.53	12,526,800	2.16	120	45 : 2879	39,120
6.	720	8,685	0.22	6,253,200	1.08	120	136 : 8685	16,320
7.	840	8,881	0.22	7,460,040	1.29	120	139 : 8881	16,680
8.	960	3,008	0.08	2,887,680	0.50	120	47 : 3008	5,640
9.	1,080	2,374	0.06	2,563,920	0.44	120	37 : 2374	4,440
10.	1,200	7,144	0.18	8,572,800	1.48	120	14 : 893	13,440
11.	1,320	1,131	0.03	1,492,920	0.26	120	18 : 1131	2,160
12.	1,440	1,360	0.03	1,958,400	0.34	120	21 : 1360	2,520
13.	1,560	18,715	0.47	29,195,400	5.04	120	45 : 2879	35,040
						1	35 : 4882	35
	TOTAL	3,954,793	100.00	579,211,200	100.00			7,417,835

Please Note: 1 additional Share shall be allotted to 35 Allottees from amongst 4,882 Successful Applicants from the categories 240-1560

B. Allotment to Non-Institutional Investors (More than ₹0.20 million Up to ₹1.00 million) (After Technical Rejections) (including ASBA Applications)
The Basis of Allotment to the Non-Institutional Investors (more than ₹0.20 million Up to ₹1.00 million), who have bid at the Offer Price of ₹ 124.00 per Equity Share or above, was finalized in consultation with NSE. This category has been subscribed to the extent of 89.91 times. The total number of Equity Shares allotted in this category is 3,708,917 Equity Shares to 2,207 successful applicants. The category-wise details of the Rasis of Allotment are as under (Sample):

Sr. No.	Category	No. of Applications Received	% of Total	Total No. of Equity Shares Applied	% to Total	No. of Equity Shares Allotted per Bidder	Ratio	Total No. of Equity Shares Allotted
1	1,680	175,952	93.32	295,599,360	88.64	1,680	162 : 13837	3,460,800
2	1,800	3,774	2.00	6,793,200	2.04	1,680	22 : 1887	73,920
3	1,920	783	0.42	1,503,360	0.45	1,680	9 : 783	15,120
4	2,040	693	0.37	1,413,720	0.42	1,680	8 : 693	13,440
5	2,160	345	0.18	745,200	0.22	1,680	4 : 345	6,720
6	2,280	195	0.10	444,600	0.13	1,680	2 : 195	3,360
7	2,400	1,029	0.55	2,469,600	0.74	1,680	12 : 1029	20,160
8	2,520	369	0.20	929,880	0.28	1,680	4 : 369	6,720
9	2,640	96	0.05	253,440	0.08	1,680	1 : 96	1,680
10	2,760	79	0.04	218,040	0.07	1,680	1:79	1,680
19	3840	58	0.03	222,720	0.07	1,680	1 : 58	1,680
20	3,960	1,691	0.90	6,696,360	2.01	1,680	20 : 1691	33,600
21	4,080	302	0.16	1,232,160	0.37	1,680	4 : 302	6,720
22	4,200	132	0.07	554,400	0.17	1,680	2 : 132	3,360
23	4,320	35	0.02	151,200	0.05	1,680	0 : 35	0
26	4,680	9	0.00	42,120	0.01	1,680	0:9	0
41	6480	32	0.02	207,360	0.06	1,680	0 : 32	0
42	6,600	10	0.01	66,000	0.02	1,680	0 : 10	0
43	6720	31	0.02	208,320	0.06	1,680	0 : 31	0
46	7,080	3	0.00	21,240	0.01	1,680	0:3	0
47	7,200	56	0.03	403,200	0.12	1,680	1 : 56	1,680
48	7,320	15	0.01	109,800	0.03	1,680	0 : 15	0
50	7,560	9	0.00	68,040	0.02	1,680	0:9	0
51	7,680	8	0.00	61,440	0.02	1,680	0:8	0
	= 000	0.7	0.04	0.40.000		4 000	0 07	

210,600

0.06

1,680

0:27

0.01

Sr. No.	Category	No. of Applications Received	% of Total	Total No. of Equity Shares Applied	% to Total	No. of Equity Shares Allotted per Bidder	Ratio	Total No. of Equity Shares Allotted
53	7,920	49	0.03	388,080	0.12	1,680	1 : 49	1,680
54	8,040	430	0.23	3,457,200	1.04	1,680	5 : 430	8,400
55	Non Allottees	-	0.00	-	0.00	1,680	2:410	3,360
56	1800 to 8040	-	0.00	-	0.00	7	1:1	1,029
57	1800 to 8040	-	0.00	-	0.00	1	128 : 147	128
	TOTAL	188.540	100.00	333.467.280	100.00			3.708.917

Please Note: 1 (One) lot of 8,160 shares have been allocated to all the 410 Non Allottees Applicants in Categories with ZERO/NO Allotment in the ratio of 2:410

The ratio of 2:410

Please Note: 7 additional Share shall be allocated to all 147 Successful Allottees from the categories 1,800 to 8,040 (i.e. excluding successful allottees from the categories 1,800 to 8,040 (i.e. excluding successful allottees).

applicants from Category 1680) in the ratio of 1:1

Please Note: 1 additional Share shall be allocated to 128 Allottees among all 147 Successful Allottees from the categories 1,800 to 8,040 (i.e. excluding successful applicants from Category 1680) in the ratio of 128:147

#### C. Allotment to Non-Institutional Investors (more than ₹1.00 million) (After Technical Rejections) (including ASBA Applications)

The Basis of Allotment to the Non-Institutional Investors (more than ₹1.00 million), who have bid at the Offer Price of ₹ 124.00 per Equity Share or above, was finalized in consultation with NSE. This category has been subscribed to the extent of 79.50 times. The total number of Equity Shares allotted in this category is 7,417,836 Equity Shares to 4,415 successful applicants. The category-wise details of the Basis of Allotment are as under (Sample):

	under (Sample).	N	0/ . 5	T.C.IN	0/ 1	M CE W	D.C.	T. C. I NI C
Sr.	Category	No. of	% of	Total No. of	% to	No. of Equity	Ratio	Total No. of
No.		Applications	Total	Equity Shares	Total	Shares Allotted		Equity Shares
		Received		Applied		per Bidder		Allotted
1	8,160	66,546	95.15	543,015,360	92.08	1,680	69 : 1093	7,057,680
2	8,280	758	1.08	6,276,240	1.06	1,680	24 : 379	80,640
3	8,400	735	1.05	6,174,000	1.05	1,680	46 : 735	77,280
4	8,520	167	0.24	1,422,840	0.24	1,680	11 : 167	18,480
5	8,640	234	0.33	2,021,760	0.34	1,680	15 : 234	25,200
19	10,320	5	0.01	51,600	0.01	1,680	0:5	0
20	10,440	22	0.03	229,680	0.04	1,680	1 : 22	1,680
21	10,560	6	0.01	63,360	0.01	1,680	0:6	0
22	10,680	2	0.00	21,360	0.00	1,680	0:2	0
23	10,800	46	0.07	496,800	0.08	1,680	3 : 46	5,040
176	138,3000	1	0.00	1,383,000	0.23	1,680	0:1	0
177	161,2800	1	0.00	1,612,800	0.27	1,680	0:1	0
178	Non Allottees	-	0.00	-	-	1,680	17 : 323	28,560
179	All Allottees	-	0.00	-	-	1	636 : 4415	636
	TOTAL	69,937	100.00	589,721,640	100.00			7,417,836

Please Note: 1 (One) lot of 1680 shares have been allocated to all the 323 Non Allottees Applicants in Categories with ZERO/NO Allotment in the ratio of 17: 323

Please Note: 1 additional Share shall be allocated to 693 Allottees from amongst 4,415 Successful Applicants from all the categories in the ratio of 636: 4415

#### D. Allotment to Employee Reservation (After Technical Rejections) (including ASBA Applications)

The Basis of Allotment to the Eligible Employee Portion, who have bid at the Offer Price of ₹ 124.00 per Equity Share was finalized in consultation with NSE. This category has been subscribed to the extent of 1.67 times. The total number of Equity Shares allotted in this category is 176,991 Equity Shares to 470 successful applicants. The category-wise details of the Basis of Allotment are as under:

1 ,		- ''	0 ,					
Sr. No.	Category	No. of Applications Received	% of Total	Total No. of Equity Shares Applied	% to Total	No. of Equity Shares Allotted per Bidder	Ratio	Total No. of Equity Shares Allotted
1	120	244	45.78	29,280	12.26	120	181:244	21,720
2	240	96	18.01	23,040	9.64	177	1:1	16,992
	240	0	0.00	0	0.00	1	19:24	76
3	360	26	4.88	9,360	3.92	266	1:1	6,916
	360	0	0.00	0	0.00	1	9:13	18
4	480	35	6.57	16,800	7.03	355	1:1	12,425
	480	0	0.00	0	0.00	1	4:7	20
5	600	22	4.13	13,200	5.52	444	1:1	9,768
	600	0	0.00	0	0.00	1	1:2	11
6	720	9	1.69	6,480	2.71	533	1:1	4,797
7	840	9	1.69	7,560	3.16	622	1:1	5,598
8	960	13	2.44	12,480	5.22	711	1:1	9,243
9	1,080	7	1.31	7,560	3.16	800	1:1	5,600
10	1,200	11	2.06	13,200	5.52	889	1:1	9,779
11	1,320	2	0.38	2,640	1.10	978	1:1	1,956
12	1,440	3	0.56	4,320	1.81	1,066	1:1	3,198
13	1,560	9	1.69	14,040	5.88	1,155	1:1	10,395
14	1,680	47	8.82	78,960	33.05	1,244	1:1	58,468
	1,680	0	0.00	0	0.00	1	11:47	11
	TOTAL	533	100.00	238.920	100.00			176,991

Please Note: 40 Applicants from Above 2 Lakhs Categories have been added to Category 1680 (7+40=47 Applicants) for proportionate Allotment. Please Note: 1 Additional Share has been allocated to Categories 240, 360, 480,600, 1680 in the ratio of 19:24, 9:13, 4:7, 1:2, 11:47 respectively.

## E. Allotment to QIB portion (After Rejections)

Allotment to QIBs, who have Bid at the Offer Price of ₹ 124.00 per Equity Share or above, has been done on a proportionate basis in consultation with the NSE. This category has been subscribed to the extent of 122.66 times of QIB Portion. As per the SEBI Regulations, Mutual Funds were Allotted 5% of the Equity Shares of Net QIB Portion available i.e., 1,112,676 Equity Shares and other QIBs and unsatisfied demand of Mutual Funds were Allotted the remaining available Equity Shares i.e., 21,140,834 Equity Shares on a proportionate basis. The total number of Equity Shares Allotted in the QIB Portion is 22,253,510 Equity Shares which were allotted to 174 successful QIB Investors. The category-wise details of the Basis of Allotment are as under:

of Amountain are as arraot.										
CATEGORY	FIS/BANKS	co	MF'S	IC'S	NBFC'S	AIF	FII-FPI	FPC	OTHERS	TOTAL
Allotment	8,280,163	-	2,716,697	516,175	-	-	7,370,683	-	3,369,792	22,253,510

## . Allotment to Anchor Investors

The Company, in consultation with the BRLMs, have allocated 33,380,262 Equity Shares to 25 Anchor Investors (through 33 Applications) at the Anchor Investor Offer Price of ₹ 124.00 per Equity Share in accordance with the SEBI Regulations. This represents 60% of the QIB Portion.

CATEGORY	FI'S/BANK'S	MF'S	IC'S	NBFC'S	AIF	FII/FPC	OTHERS	TOTAL
Allotment	-	18,926,280	403,320	-	1,600,680	12,449,982	1	33,380,262
The IPO commi	ttee of our Com	pany at its meet	ing held on Dec	ember 08, 2025	has taken on re	ecord the Basis	of Allotment o	f Equity Shares

The IPO committee of our Company at its meeting held on December 08, 2025 has taken on record the Basis of Allotment of Equity Shares approved by the Designated Stock Exchange, being NSE and has allotted the Equity Shares to various successful Bidders. The Allotment Advice-cum-Intimations and/or notices have been dispatched to the address of the investors as registered with the depositories. Further, the instructions to the Self Certified Syndicate Banks (SCSBs) for unblocking of funds, transfer to Public Offer Account have been issued on December 08, 2025 and payment to non-Syndicate brokers have been issued on December 09, 2025. In case the same is not received within ten days, investors may contact the Registrar to the Offer at the address given below. The Equity Shares Allotted to the successful allottees have been uploaded on December 09, 2025 for credit into the respective beneficiary accounts subject to validation of the account details with the depositories concerned. The Company has filed the Listing application with BSE and NSE on December 09, 2025. Our Company has received listing and trading approval from BSE and NSE and the trading will commence on December 10, 2025.

Note: All capitalised terms used and not specifically defined herein shall have the same meaning as ascribed to them in the Prospectus.

## INVESTORS PLEASE NOTE

The details of the allotment made will be hosted on the website of the Registrar to the Offer, KFin Technologies Limited at www.kfintech.com
All future correspondence in this regard may kindly be addressed to the Registrar to the Offer quoting full name of the First/sole Bidder, Bid
cum Application Form number, Bidder DP ID, Client ID, PAN, date of submission of Bid-cum-Application Form, address of the Bidder, number
of Equity Shares applied for, the name and address of the Designated Intermediary where the Bid cum Application Form was submitted by the
Bidder and a copy of the Acknowledgment Slip received from the Designated Intermediary at the address given below:



## KFin Technologies Limited

Selenium, Tower-B, Plot No. 31 & 32, Financial District Nanakramguda, Serilingampally, Rangareddi Hyderabad - 500 032, Telangana, India Tel: + 91 40 6716 2222/ 1800 309 4001 E-mail: aequs.ipo@kfintech.com
Website: www.kfintech.com
Investor grievane e-mail: einward.ris@kfintech.com

Website: www.kfintech.com
Investor grievance e-mail: einward.ris@kfintech.com
Contact person: M. Murali Krishna
SEBI registration no.: INR000000221

For **Aequs Limited**On behalf of the Board of Directors
Sd/Ravi Mallikarjun Hugar

Place: Bengaluru, Karnataka Date: December 9, 2025

Company Secretary and Compliance Officer

THE LEVEL OF SUBSCRIPTION SHOULD NOT BE TAKEN TO BE INDICATIVE OF EITHER THE MARKET PRICE OF THE EQUITY SHARES ON LISTING OR THE BUSINESS PROSPECTS OF AEQUS LIMITED.

Aequs Limited has filed the Prospectus dated December 5, 2025 with the RoC. The Prospectus is available on the website of SEBI at www.sebi.gov.in, the websites of the Stock Exchanges at www.bseindia.com and www.nseindia.com, respectively, the website of the Company at www.aequs.com and on the websites of the BRLMs, i.e. JM Financial Limited, IIFL Capital Services Limited (formerly known as IIFL Securities Limited) and Kotak Mahindra Capital Company Limited at www.jmfl.com, www.iiflcapital.com and https://investmentbank.kotak.com/, respectively. Any potential investors should note that investment in equity shares involves a high degree of risk and for details relating to such risk, see "Risk Factors" beginning on page 37 of the Prospectus.

This public announcement is not an offer of securities for sale in the United States or elsewhere. This public announcement has been prepared

for publication in India only and is not for publication or distribution, directly or indirectly, in or into the United States. The equity shares described in this public announcement have not been and will not be registered under the U.S. Securities Act of 1933, as amended (the "U.S. Securities Act") or any other applicable law of the United States and, unless so registered, may not be offered or sold within the United States, except pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the U.S. Securities Act and applicable U.S. state securities laws. Accordingly, the equity shares will be offered and sold (i) within the United States only to persons reasonably believed to be "qualified institutional buyers" (as defined in Rule 144A of the U.S. Securities Act) pursuant to Section 4(a) of the U.S. Securities Act, and (ii) outside the United States in "offshore transactions", as defined in and in compliance with Regulation S of the U.S. Securities Act and the applicable laws of the jurisdictions where those offers and sales are made. There will be no public offering of securities in the United States.